



Cabinet Office

CARBON REDUCTION PLAN GUIDANCE

Notes for Completion

Where an In-Scope Organisation has determined that the measure applies to the procurement, suppliers wishing to bid for that contract are required at the selection stage to submit a Carbon Reduction Plan which details their organisational carbon footprint and confirms their commitment to achieving Net Zero by 2050.

Carbon Reduction Plans are to be completed by the bidding supplier¹ and must meet the reporting requirements set out in supporting guidance and include the supplier's current carbon footprint and its commitment to reducing emissions to achieve Net Zero emissions by 2050.

The CRP should be specific to the bidding entity, or, provided certain criteria are met, may cover the bidding entity and its parent organisation. In order to ensure the CRP remains relevant, a Carbon Reduction Plan covering the bidding entity and its parent organisation is only permissible where the detailed requirements of the CRP are met in full, as set out in the Technical Standard² and Guidance, and all of the following criteria are met:

- the bidding entity is wholly owned by the parent
- the commitment to achieving net zero by 2050 for UK operations is set out in the CRP for the parent and is supported and adopted by the bidding entity, demonstrated by the inclusion in the CRP of a statement that this will apply to the bidding entity
- the environmental measures set out are stated to be able to be applied by the bidding entity when performing the relevant contract
- the CRP is published on the bidding entity's website

Bidding entities must take steps to ensure they have their own CRP as soon as reasonably practicable and should note that the ability to rely on a parent organisation's Carbon Reduction Plan may only be a temporary measure to satisfy this particular condition of participation.

The Carbon Reduction Plan should be updated regularly (at least annually) and published and clearly signposted on the supplier's UK website. It should be approved by a director (or equivalent senior leadership) within the supplier's organisation to demonstrate a clear commitment to emissions reduction at the highest level. Suppliers may wish to adopt the key objectives of the Carbon Reduction Plan within their strategic plans.

A template for the Carbon Reduction Plan is set out below. Please complete and publish your Carbon Reduction Plan in accordance with the reporting standard published alongside this PPN.

¹ Bidding supplier or 'bidding entity' means the organisation with whom the contracting authority will enter into a contract if it is successful.

² Technical Standard can be found at:
https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment_data/file/991625/PPN_0621_Technical_standard_for_the_Completion_of_Carbon_Reduction_Plans__2_.pdf

Carbon Reduction Plan Template

Supplier name: **NETWORK RESEARCH BELGIUM SA (NRB)**

Publication date: **20 December 2025**

Commitment to achieving Net Zero

NRB SA is committed to achieving Net Zero emissions by 2050.

Baseline Emissions Footprint

Baseline emissions are a record of the greenhouse gases that have been produced in the past and were produced prior to the introduction of any strategies to reduce emissions. Baseline emissions are the reference point against which emissions reduction can be measured.

Baseline Year: 2023

Additional Details relating to the Baseline Emissions calculations.

We have been measuring our emissions since 2015, and between 2015 and 2023, we reduced our Scope 1 and Scope 2 emissions by 61%. In 2023, we launched a new Group-level carbon footprint assessment and established a new baseline, in accordance with the GHG Protocol methodology.

Baseline year emissions:

EMISSIONS	TOTAL (tCO _{2e})
Scope 1	2998
Scope 2	0 Our Scope 2 emissions are zero, as approximately 50% of our electricity is self-produced from green energy sources, and the remaining 50% is supplied through a 100% renewable electricity contract backed by Guarantees of Origin.
Scope 3 (Included Sources) Full scope 3 emissions	17919 Full Scope 3 emissions have been included in the assessment, covering all relevant categories in accordance with the GHG Protocol and PPN 06/21 requirements. The following mandatory categories are covered: - Purchased goods and services - Business travel - Employee commuting

	<ul style="list-style-type: none"> - Waste generated in operations - Upstream transportation and distribution
Total Emissions	20917

Current Emissions Reporting

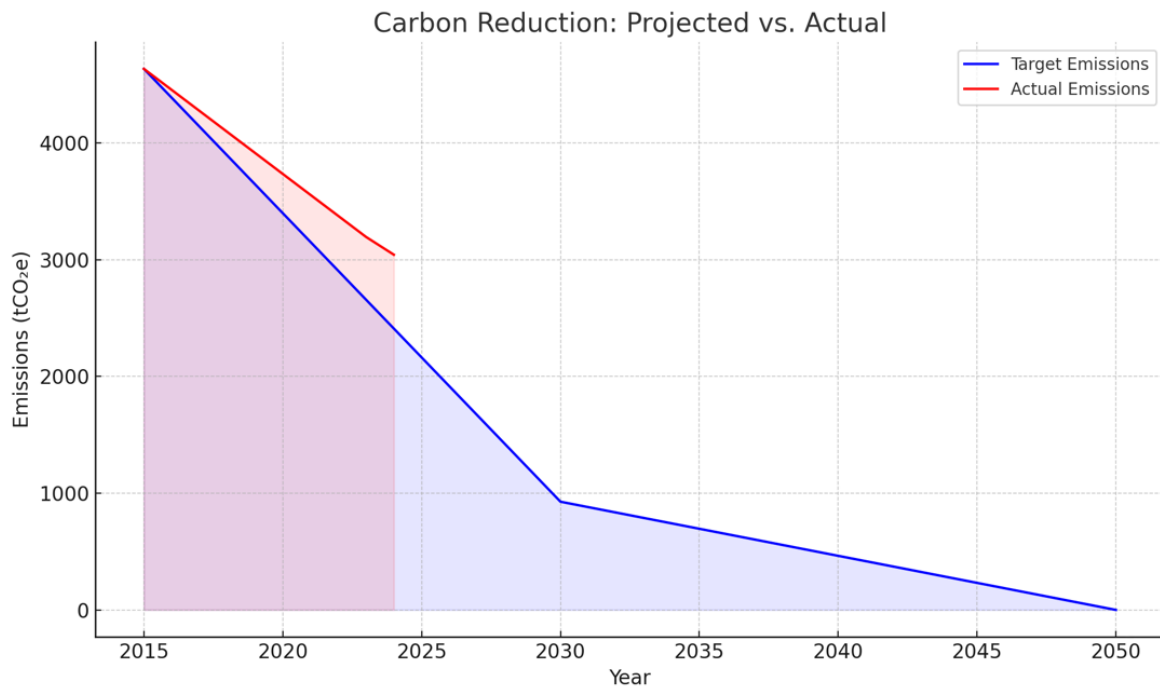
Reporting Year: 2024	
EMISSIONS	TOTAL (tCO₂e)
Scope 1	3039
Scope 2	4
Scope 3 (Included Sources) Full scope 3 emissions	13404 Full Scope 3 emissions have been included in the assessment, covering all relevant categories in accordance with the GHG Protocol and PPN 06/21 requirements. The following mandatory categories are covered: <ul style="list-style-type: none"> - Purchased goods and services - Business travel - Employee commuting - Waste generated in operations - Upstream transportation and distribution
Total Emissions	16447

Emissions reduction targets

In order to continue our progress to achieving Net Zero, we have adopted the following carbon reduction targets.

We project that carbon emissions for Scope 1 and Scope 2 will decrease over the next five years to 927 tCO₂e by 2030. This is a reduction of 69%. We aim to reduce our emissions by 80% from 2015 levels for Scope 1 and Scope 2. Our ambition is to reach net-zero emissions across Scopes 1, 2, and 3 by 2050

Progress against these targets can be seen in the graph below for scope 1 and scope 2:



Carbon Reduction Projects

Completed Carbon Reduction Initiatives

The following environmental management measures and projects have been completed or implemented since the 2015 baseline. The carbon emission reduction achieved by these schemes equate to 1974 tCO₂e, a 61% reduction against the 2023 baseline (for scope 1 and scope 2) and the measures will be in effect when performing the contract.

In the period 2015-2023, NRB reduced its CO₂ emissions by 61% (Scope 1 & 2), despite the growth of our computing equipment

These results were possible thanks to a number of initiatives at Data Centre level:

- *New UPS*
- *New, more efficient cooling units*
- *Increased number of (free-chilling) CRAH to cool the liquid refrigerant*
- *Use of fresh air from outside to cool data center rooms when ambient air temperature is below 10°C*
- *New cold corridors*
- *New HVAC units*
- *Installation of 940 photovoltaic panels on the roofs of the buildings*
- *Replacement of the boiler with a dual-fuel model and use of heated air from the data center for ventilation and heating*
- *Installation of presence detectors to avoid heating empty rooms unnecessarily*
- *Server virtualization*
- *Installation of a wind turbine on the NRB Herstal site*

In 2023, NRB initiated a unified carbon footprint assessment at Group level.

Since 2023, thanks to the implementation of the ISO 14001 standard, we have in particular:

- *Reduced our electronic waste and improved our recycling programs*

- *Optimized and monitored our energy consumption*
- *Raised our employees' awareness on environmental issues*

Future carbon reduction initiatives

In the future we hope to implement further measures such as:

- *Implementation of good behavioral practices regarding our energy use, particularly heating*
- *Implementation of the actions identified during our 2024 energy audit*
- *Electrification of the vehicle fleet*
Promoting NewWayOfWorking
- *Encouraging green mobility*
- *Implementation of a green purchasing policy to further control the environmental impact of our suppliers*
- *Implementation of an ESG charter and a commitment from our suppliers*
- *Improvement of "Sustainable IT": Reducing the Environmental Impact of Digital Technology, Digital Sobriety, Inclusion and Accessibility*

Declaration and Sign Off

This Carbon Reduction Plan has been completed in accordance with PPN 006 and associated guidance and reporting standard for Carbon Reduction Plans.

Emissions have been reported and recorded in accordance with the published reporting standard for Carbon Reduction Plans and the GHG Reporting Protocol corporate standard³ and uses the appropriate Government emission conversion factors for greenhouse gas company reporting⁴.

Scope 1 and Scope 2 emissions have been reported in accordance with SECR requirements, and the required subset of Scope 3 emissions have been reported in accordance with the published reporting standard for Carbon Reduction Plans and the Corporate Value Chain (Scope 3) Standard⁵.

This Carbon Reduction Plan has been reviewed and signed off by the board of directors (or equivalent management body).

Signed on behalf of the Supplier:

The SRL Steer&LeadWise, represented by Laurence Mathieu, CEO & The SRL Hills 13, represented by Tom Tomczak, CCO

Date: 07/10/2025

³ <https://ghgprotocol.org/corporate-standard>

⁴ <https://www.gov.uk/government/collections/government-conversion-factors-for-company-reporting>

⁵ <https://ghgprotocol.org/standards/scope-3-standard>